



2016

The Year in Review



**ANNUAL
REPORT**



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Our Mission:

The Baltimore Animal Rescue and Care Shelter (BARCS) is a nonprofit shelter that accepts and cares for all animals in need and promotes responsible pet ownership for a more humane community in Baltimore City.

DEAR FRIENDS,

Thanks to your support in 2016,

the introduction of many new programs has allowed BARCS to save thousands of animals. As Baltimore City's only open admission shelter and highest intake shelter in the State of Maryland—one with both limited resources and limited space—we are tasked with taking in every animal brought to our doorstep. Giving the promise of adoption, rescue or owner redemption to all healthy animals has been our goal since the beginning.

With your support and donations, we have been able to make this dream a reality for several years now and counting. Through your support we will also continue to increase the number of medical cases we can provide treatment to in order to save all adoptable animals and find loving families to all those in need. One such recipient of care from our medical programs is Duckie, a burn victim kitten with an incredible story of survival. This amazing kitten's will to live inspired all of us here at BARCS in 2016—I have no doubt that she will capture your heart too. You can read her story on page 5.

I am also very excited to share with you the results of two new lifesaving programs that were introduced in 2016. In February, our Managed Intake program marked a switch from open drop-off of animals to surrender by appointment. Because of this program, we are seeing more pets in Baltimore City stay with the families who love them—through advice, alternative options and resources—rather than being given up to our shelter. On page 7, you can read more about how this program, made possible by a major grant from PetSmart Charities, is positively impacting our community.

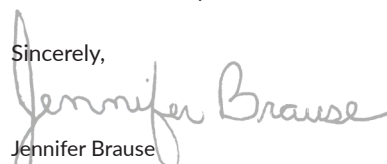
Also new in 2016 is our Training and Behavior Resource department. This program, funded by a lifesaving grant awarded by the Petco Foundation, works to get shelter pets ready for their new homes as well as providing free training advice to BARCS adopters. You can find information and stories of the program's first year of success on page 15.

Both of these programs are driven by our mission to promote responsible pet ownership for a more humane community in Baltimore City. These lifesaving achievements in intake prevention, by providing resources like free behavioral training and advice, a public pet food bank, spay/neutering services and our monthly low-cost vaccination

clinic, help BARCS' reach stretch beyond our shelter and into the community.

In 2016 we saved a record 88% of the animals that came to BARCS. It was only a decade ago that the save rate under the city-operated shelter—housed in our very same building—was a dismal 2%. It has been remarkable and fulfilling to see the changes first-hand from day one until now...but we are not done.

With each new year, there are new challenges to face, lives to be saved and improvements to be made. We are excited for all that is to come in 2017. Thank you for being by our side for another incredible year.

Sincerely,

Jennifer Brause
Executive Director and Founder



Pictured: BARCS Executive Director and Founder Jennifer Brause and Mia. Mia was 10-year-old when she was surrendered to BARCS after her family lost their home. Friendly and chatty Mia quickly found a forever family and is doing well in her new home.

DOG & CAT OUTCOMES COMPARISON REPORT

		2016	2015
ANIMAL COUNT AT THE BEGINNING OF YEAR		297	423
TOTAL YEARLY INTAKE		10,672	10,189
ANIMAL OUTCOMES	ADOPTION	4,914	4,240
	RETURNED TO OWNER	746	693
	TRANSFERRED TO PARTNER AGENCY (RESCUE GROUPS, SHELTERS) ¹	1,958	2,989
	RETURN TO FIELD (COMMUNITY CATS RETURNED ALTERED AND HEALTHY TO COLONY) ²	1,483	—
	DIED/LOST IN CARE ³	68	115
	EUTHANASIA - OWNER'S REQUEST ⁴	314	169
	EUTHANASIA - ALL OTHER THAN OWNER'S REQUEST ⁵	1,270	2,067
TOTAL DISPOSITION/OUTCOMES		10,753	10,273
ANIMAL COUNT AT THE END OF YEAR (STILL IN CARE)		216	339
POSITIVE YEARLY OUTCOMES (SAVE RATE)		88%	80%
<p><i>BARCS calculates Positive Yearly Outcomes and follows record keeping practices as set forth by the Asilomar Accords, a universal data matrix for shelters and rescues to track and report critical data. Asilomar Accords does not include owner requested euthanasia for unhealthy or untreatable pets when calculating shelter euthanasia percentages (see chart note 4).</i></p>			

CHART NOTES:

1) As the largest animal shelter in our state, BARCS relies heavily on our partnerships with nearby shelters and rescue groups (both locally and nationally) to aid with our high-volume intake. These organizations take not only cats and dogs, but also exotic pets, farm animals and wildlife that come to our shelter.

2) Previously operated by Best Friends Animal Society staff, BARCS took over the Community Cat Program on July 1, 2016. As a humane way to manage the outdoor cat population, BARCS traps, vaccinates, spays/neuters, and provides additional medical care as needed to outdoor cats then returns them to their original outdoor homes.

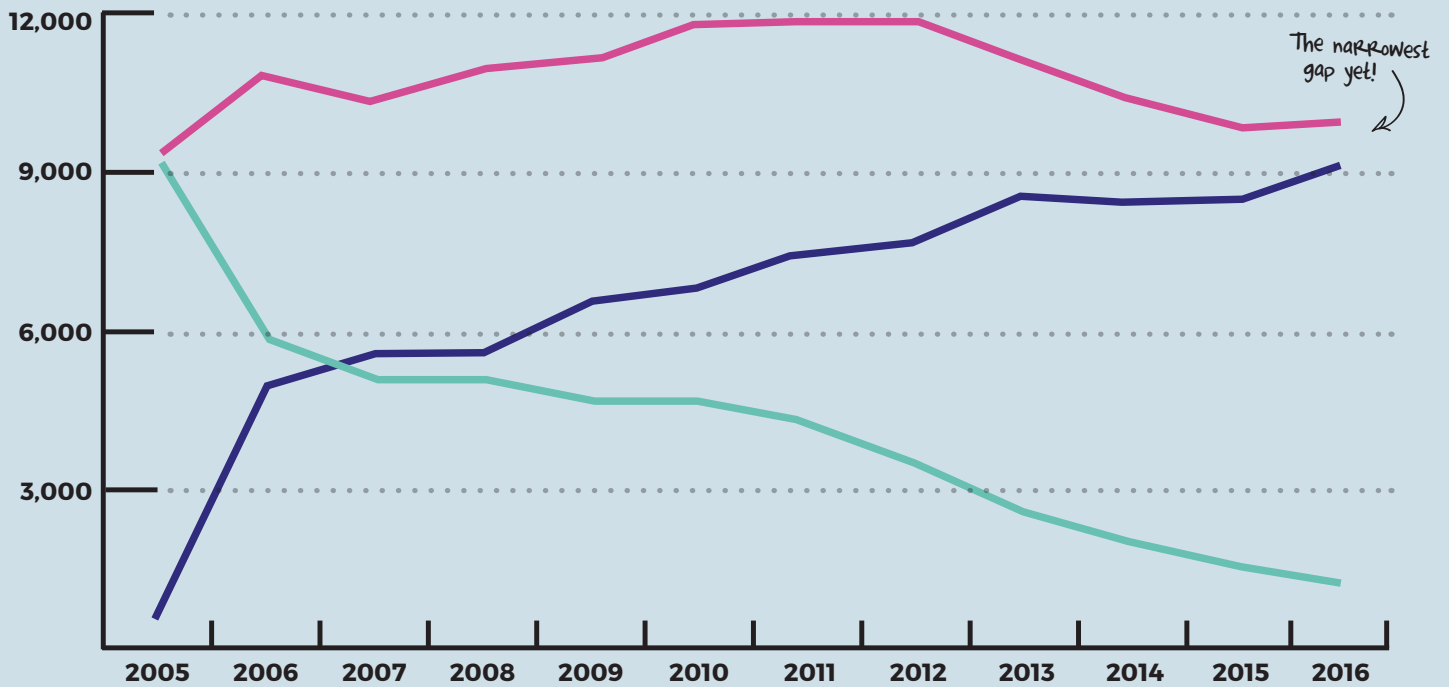
3) BARCS is an open admission shelter, which means that we take in and care for all animals that come to our door. Because of this, we get dozens of critically sick and injured animals daily. Our staff veterinarians and Franky Fund partner clinics work to save the lives of all treatable animals, but sometimes, despite our best efforts, they succumb to their injuries/illnesses. In addition, during the summer months, our shelter takes in

hundreds of neonatal kittens. While most of these newborns are able to be saved with round-the-clock care and bottle feeding, some—despite our greatest efforts—are unable to thrive.

4) Owner requested euthanasia is a low-cost public service that BARCS provides to Baltimore City pet owners in need. This program is for pets that come to our shelter that are terminally sick, suffering, are unable to be treated or have a dangerous bite history. BARCS' medical team and program staff evaluate all requests for euthanasia, and if we feel those animals can be saved, they are.

5) The most common reasons for euthanasia are due to aggression, animals that are seriously sick and unable to be medically treated, and animals who have reached the end of their lifespan. Also factoring into this selection are cost-to-save, foster availability and shelter space for long-term, intensive care. BARCS saved all healthy and friendly animals again this year and continues to save more and more medical cases each year thanks to donations to our medical care funds.

TEN YEAR LIFESAVING TREND for dogs and cats:



What are you looking at in this graph? Lives saved.

Over the past half decade, by maintaining focus on strategic, life-saving programs and services, we've been able to decrease the number of lost and abandoned pets entering our care ("intake," green line), increase the number of animal lives saved ("positive outcome," teal line) and reduce the number of animals humanely euthanized (navy line). As you can see, the trends are encouraging and something our community and our supporters can be proud of.

PICTURED: BARCS FRONT OFFICE MANAGER HEIDI KREITZBURG AND CHUNKY

Chunky was brought to BARCS through our partnership with Baltimore City Animal Control. She was found outside, weighed down by a large chain and had a painful embedded collar. Chunky spent time in foster with Heidi (pictured) to get well and learn to socialize with other dogs. She was adopted to a wonderful family in Baltimore City, who still sends updates to Heidi regularly.



How one little kitten defied the odds, transcended her abuse and found her 'Happily Ever After.'



DUCKIE'S STORY

On a warm afternoon in August of 2016,

a call came through Baltimore City Animal Control from a concerned citizen. She had found an injured, stray kitten on her window sill. When the officers arrived at the home, they immediately noticed that the tiny kitten was disfigured—her ears were missing and her paws were painful. The kitten was rushed to our shelter and into the exam room where the BARCS medical team went right to work—it was at that time that we gave her the name Duckie.

As Duckie was being examined by our veterinarians, it quickly became clear that her injuries were the result of fire. Her ears were burned from the tips down, her paw pads were raw and bloody and her whiskers were singed down to tiny spikes. The nature of her injuries—localized to certain areas, with a lack of soot or burns on the rest of her body—lead our staff veterinarians to believe that the burns were likely intentional.

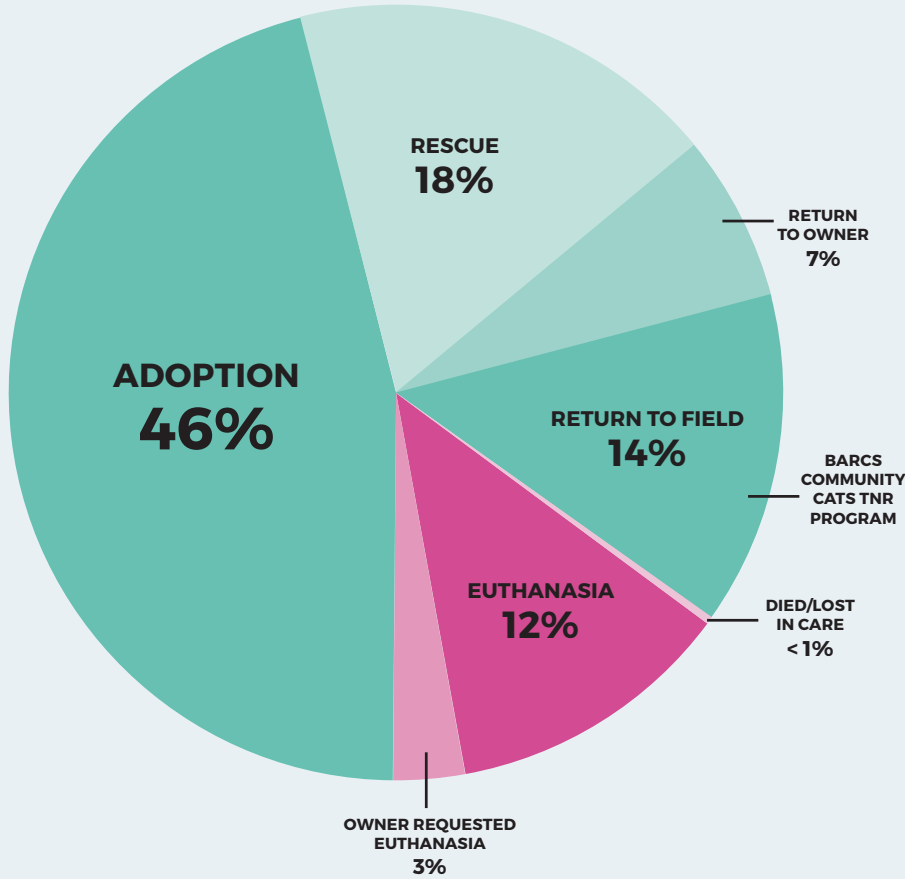
It took many months of recovery and surgeries to repair her ears and feet. The recovery was not pretty, and it was not easy, but Duckie remained spirited and playful. She enjoyed the company of her foster family, especially Ava, a toddler who loved to laugh at Duckie's antics. When the time came, and the treatment was completed, Duckie was ready to find her forever family. By that time, she was a popular little lady on social media, with nearly one million video and post views.

There were many families interested in giving Duckie a safe home. The first adopter to express interest was Emily Scerba. Duckie's story, perseverance and feistiness had captured her heart. Duckie went home with Emily in June of 2016 and has been the queen of the house ever since. She shares Emily with her Old English Bulldog sister, Lulu. "Duckie is so full of energy and spunk! She is a bit of an entertainer and prankster, especially with her sister LuLu," says Emily. **"Considering how much she went through at a young age, she is fearless and loves interacting with her humans, especially with rubs behind her ears.** There is never a dull moment in a life with LuLu and Duckie! They both have so much personality and balance each other well. I like to say I am 'Luckie!'"

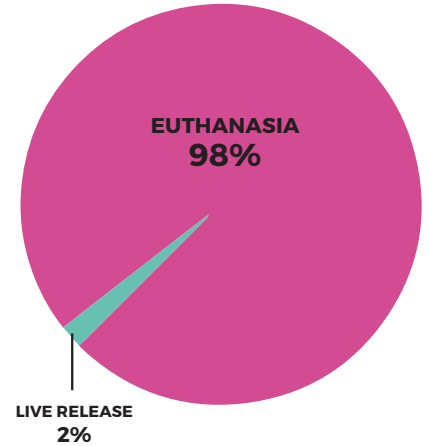
As animal lovers, we dream of a day that there are no more abused or neglected pets. Until that day, and with your support, BARCS is here to provide medical care, shelter and love for Baltimore's most vulnerable animals. Our Medical Care Fund allows us to provide in-house veterinary care to 11,000 homeless animals each year. This fund not only saves critical cases like Duckie but also treats animals with minor injuries and illness, provides intake exams and vaccinations to all pets entering our care, and spays and neuters more than 6,000 animals each year.

It took many months of detailed medical treatment and lots of love and care from the foster family, but Duckie finally found her "Happily Ever After." Wonderful stories like hers are made possible by the donations and support of our wonderful community and beyond.

DOG & CAT OUTCOMES 2016:



2004 (BEFORE BARCS TOOK OVER SHELTER OPERATIONS):



PICTURED: BARCS ANIMAL CARE MANAGER JOSH CHANCE & COCONUT

Twelve-year-old Coconut came to BARCS after her elderly owner passed away. When she was found in the house, she was sick, thin and very scared. Once she arrived at our shelter, it only took a short time before Coconut began to trust and show affection, especially with her buddy Josh. Coconut was adopted by a wonderful person looking specifically to save a senior pet.

When you step into our bustling adoption lobby today,

it's hard to imagine that back in 2005, before BARCS made its home in this very same building, most pets that came through the door lost their lives. Prior to our inception, 2% of the animals were spared while the other 98% were euthanized without a hope of finding a family. In the years to follow, BARCS changed the shelter's standard operations, hired new staff and created new programs. Social media has allowed our story and programs to reach a national audience, bringing in adopters and supporters from states near and far. These changes

have helped us dramatically increase our positive outcomes, and significantly decrease euthanasia—all on a very limited budget.

We are very excited to report that in 2016 BARCS saved 88% of the animals brought to our shelter (12% euthanasia rate*)—our greatest lifesaving rate yet! But we're not stopping here. As we look ahead to the future, with new programs on the horizon and increased fundraising efforts (page 21), we are on track to save even more in the coming year. Your support will get us there.

*The most common reasons for euthanasia are due to aggression, animals that are seriously sick and unable to be medically treated, and animals who have reached the end of their lifespan. Also factoring into this selection are cost-to-save, foster availability and shelter space for long-term, intensive care. BARCS saved all healthy and friendly animals again this year and continues to save more and more medical cases each year thanks to donations to our medical care funds.





NEW IN 2016:

MANAGED INTAKE

This year's switch from open drop-off to surrender by appointment means more pets in Baltimore City are staying with the families who love them—through advice, alternative options and resources—rather than being given up to our shelter.

Beginning in February 2016, BARCS began scheduling appointments for animal surrender, in an effort to better serve the public and public pets. Surrender by appointment marks an end to long lines and the former crowded, chaotic, over-the-counter process where animals were turned over to BARCS with very-little information being exchanged. Under the new program, individuals first call or email BARCS' Pet Resource Center and work with a team of trained professionals who conduct one-on-one phone consultations.

The program is managed by two resource coordinators who are assisted by two veterinary technicians. While no day is ever the same at BARCS, these staff members listen and provide solutions to keep people and pets together. The majority of the calls our team receives come from pet owners who are encountering personal difficulties such as a loss of a job, illness or a medical issue with their pet. The resource coordinators begin by listening to the problem, asking the right questions and giving good advice on keeping their pet. The most common calls they receive are: how to get food assistance, how to get basic care for their animal, and where they

can find resources for low-cost vet care. "Most people make contact with the program because they do not know what else to do, and they don't know the resources that are available for them to keep their pet," says Kelly O'Connor, BARCS resource coordinator.

The goal of the Managed Intake Program is to decrease the number of animals coming into BARCS and keep pets with their families. While we love and care for every animal that comes through our doors, we would much rather see a pet stay in a good home by providing resources to its owner.

Often, there is a stigma associated with people who surrender their pets to a shelter—they are thought of as unloving, cold and indifferent about their pets. Here at BARCS, we find that is just not the case. Each year, we meet lots of families who are in our intake lobby because they are trying to do the best thing for their pet, but are lacking the resources to provide care.

In early 2016, right after the implementation of the program, a local woman found herself and two large dogs in a difficult situation. She was going through a divorce and then suddenly lost her job of 30 years. She had run out of dog food, had no money in her bank account, and was sharing her own food with her dogs. She didn't have enough to feed herself, let alone feed her

dogs. Heartbroken and out of options, she felt the best thing to do for her dogs was to surrender them to BARCS. She didn't want to say goodbye for good, but she believed she could not adequately provide for her pets.

Here at BARCS, we don't want to see well-loved animals like hers surrendered to our shelter. Thanks to the information-

"We will now have scheduled time to give each pet and owner the detailed attention they deserve."

gathering first step of the Managed Intake program, our team was able to assess her needs over the phone, and, instead of admitting her dogs to BARCS, give her three large bags of donated dog food. This is just one example of the 6,264 cases this program has served in the first 11 months.

Alternatively, should an owner determine that alternative resources do not best address their situation and wants to continue with the surrender process, they will schedule a convenient appointment time that fits their schedule. During the appointment, a veterinary technician will evaluate the behavior and any medical needs of the pet. This assessment will allow for a transparent conversation with the pet owner explaining the animal's likely outcome should the pet be surrendered. This will help determine the best option for both the pet and owner.

"Appointments allow our staff to have a better idea of what we are opening up to each day," said Jennifer Brause, BARCS executive director. "It helps us manage intake on those non-emergency situations, reduces the chance of hot summer days or frigid winter nights with long lines of 60+ unexpected surrenders, and gives us better control over our limited shelter space," said Brause. "We will now have scheduled time to give each pet and owner the detailed attention they deserve—it's a win for all parties."

In scheduling appointments, we have found that pets, as well as the owners, have a far less stressful exchange, and ultimately have a better chance of getting necessary care, adapting to the shelter and finding a new home. Most importantly, this program helps us save the lives of thousands of animals each year.

6,264

THE NUMBER OF PET OWNERS WHO WERE ASSISTED BY OUR MANAGED INTAKE RESOURCE CENTER, RESULTING IN A DECREASE OF OWNER SURRENDERED ANIMALS IN 2016.

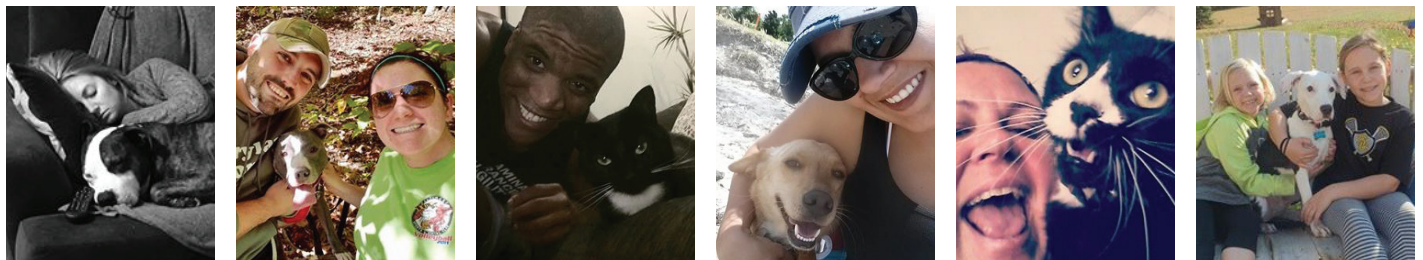
As an open-admission shelter, BARCS still takes walk-ins for residents not willing or unable to utilize the benefit of an appointment. This includes found stray animals, animals with a medical emergency or animals from owners who refuse to make an appointment. The Managed Intake program is a key piece in our strategic vision to better treat our community and customers with compassion, transparency and respect, and ensure that we are providing each pet that comes through our doors with their best chance for success at a new life.

The Managed Intake program was made possible by a generous grant from the PetSmart Foundation. (Read more on below.)



THANK YOU, PETSMART CHARITIES

We'd like to recognize PetSmart Charities for their ongoing financial support of BARCS' mission and programs. In 2016, PetSmart Charities awarded BARCS a leadership gift of \$266,000. This grant supports two of BARCS' lifesaving programs: the Managed Intake Program (previous page) and the funding for our Spay and Neuter Program (pictured), which manages pet over population in our community. In 2016, our surgery team performed 6,282 spay/neuter surgeries—a record number for our organization! Throughout this report, you will find additional stories and data that support the importance of this grant. Thank you, PetSmart Charities, for all you do for BARCS and the Baltimore Community at large.



This year's switch from open drop-off to surrender by appointment means more pets in Baltimore City are staying with the families who love them—through advice, alternative options and resources—rather than being given up to our shelter.

2016

BY THE NUMBERS

4,252

THE NUMBER OF DOGS THAT CAME TO OUR SHELTER IN 2016

6,420

THE NUMBER OF CATS THAT CAME TO OUR SHELTER IN 2016

1,031

THE NUMBER OF EXOTIC, FARM AND SMALL COMPANION ANIMALS CARED FOR THIS YEAR

11,703

THE TOTAL NUMBER OF ANIMALS CARED FOR BY BARCS IN 2016
DOGS, CATS & EXOTICS

Here at BARCS we love big numbers because big numbers equate to more and more lives saved each year. In 2016, we worked hard to increase our save rate, our fundraising efforts, our programs and our volunteer team. Each of these successes is attributed to our amazing community and supporters from across the nation. Thank you all for yet another record breaking year at BARCS.

88%

THE DOG & CAT SAVE RATE FOR 2016, A RECORD FOR OUR ORGANIZATION— TOGETHER WE CAN SAVE EVEN MORE!

250

THE NUMBER OF KENNELS OUR STAFF CLEANS EACH MORNING BEFORE WE OPEN AND THROUGHOUT THE DAY

1,958

THE NUMBER OF ANIMALS SENT TO PARTNERING RESCUE ORGANIZATIONS

423

THE NUMBER OF VOLUNTEERS WHO GAVE AT LEAST 8 HOURS PER MONTH, MAKING OUR WORK POSSIBLE FROM SHELTER ANIMAL CARE, TO OFFICE ASSISTANCE, TO FUNDRAISING AND EVENT SUPPORT

38,096

NUMBER OF VOLUNTEERED HOURS IN 2016

1,934

THE NUMBER OF CATS AND DOGS CARED FOR THROUGH OUR FOSTER PROGRAM

\$257K

THE AMOUNT RAISED AT THE 12 ANNUAL BARCSTOBERFEST, OUR LARGEST EVENT OF THE YEAR

PICTURED: BARCS SURGICAL TECHNICIAN AMANDA GREENWELL HOLDING MAKO AND TIGER

Mako and Tiger came into BARCS from a large cat hoarding case in Baltimore City. Both kittens were too young to be adopted so they were sent to a foster home for a few weeks to grow up big and strong. Once ready, Mako found a home with a family in Baltimore and Tiger went home to a family in Ashburn, Virginia.

6,282

THE NUMBER OF SPAY/NEUTER SURGIES THAT WERE PERFORMED BY OUR VETERINARY TEAM IN 2016

1,530

THE NUMBER OF DOGS AND CATS THAT FOUND THEIR FOREVER HOMES THROUGH OFF-SITE STORE LOCATIONS AND SPECIAL ADOPTION EVENTS

14M

THE NUMBER OF PEOPLE WHO VISITED BARCS' FACEBOOK PAGE IN 48 HOURS TO WATCH A VIRAL VIDEO OF OUR SURGERY TEAM COMFORTING A CRYING PUPPY

\$9.6K

THE AMOUNT IT COSTS PER DAY TO OPERATE OUR SHELTER





Q&A:

In 2016, 1,934 cats and dogs entered 74 different foster homes through our foster program. Foster families help us care for the most vulnerable animals that come to our shelter. They provide 24-hour care to injured and underage kittens, offer a home setting to long-term dogs and make a tremendous difference in the lives we are able to save each and every year. We interviewed Shawn and Madison Quinet, a mother and daughter foster duo who welcomed an impressive 68 cats and dogs into their home this year.

WHO WAS YOUR FIRST FOSTER THROUGH BARCS?

Shawn and Madison: The first animal we ever fostered was a single, all-black kitten named Vanilla Ice. Baltimore City Animal Control found him all alone on a black top road that was covered in ice. It was a miracle that they even saw him. Ice, as we called him, was pretty sick when he first came home with us. He had a horrible upper respiratory infection and conjunctivitis. His condition was so bad it affected his breathing and his ability to eat. During his stay with our family, we all became very attached to him. We struggled thinking about someone else adopting him. We wondered if he should stay in our family—would our first foster become a “foster fail?”

Luckily, after recovering from his illnesses, the perfect family sent in an application and requested to meet Ice. The moment we met them, we knew it was meant to be. All of our reservations and fears about not keeping Ice were lifted. And the best part? Because of Ice's adoption, that family became part of our family. They have since adopted two more of our foster cats, giving Ice a big kitty family.

TELL US ABOUT A SPECIAL ANIMAL THAT YOU FOSTERED IN 2016.

It's hard to just pick one! Each animal has been very special to us in one way or another. The easy, healthy animals get you through the sickest animals and the ones you lose.

Mia was one of the best mother cats we've ever had. After caring for her babies, with all of them

quickly finding homes, it was Mia's turn. When she went in for her routine spay surgery, it was discovered that she had a burst lymph node in her stomach, giving her just a couple of months to live. Our family decided to hospice adopt her because we felt Mia deserved to know the love of a family, even if only for a short time.

“We always say, we are their ‘Ohana’ (Hawaiian for ‘family’) until we find their Ohana.”

McAlister and Rico, were an amazing bonded dog and cat duo, left abandoned for a month with no food or water. Given their condition when found, these two should have never survived, but by a miracle they did. McAlister, a senior Yorkie, always made sure his brother Rico, the kitten, had food to eat before he would eat. It took many weeks, but slowly both emaciated animals returned to good health. They were the featured Giving Tuesday story, which caught the attention of their now mom.

TALK A LITTLE ABOUT SAYING ‘GOODBYE’ WHEN FOSTERED ANIMALS GET ADOPTED.

As fosters, this is the question people ask us the most. When you sign up to foster, you have this understanding you cannot adopt every animal

you bring home. It is just not possible. If we as fosters adopt too many animals, there comes a time when we have to give up fostering due to lack of space in our homes. Which would mean not being able to help save as many animals in need. We always say we are their “Ohana” (Hawaiian for “family”) until we find their Ohana.

WHAT LIFE LESSONS HAVE YOU LEARNED THROUGH FOSTERING?

Fostering has taught us that even a single person can make a difference for animals here in Baltimore. We have learned how to provide animals with minor medical treatments such as fluids, breathing treatments, wound care and administering medication.

Emotionally, fostering can be difficult. In a perfect situation, you provide love and care for an animal, and then you find them their perfect home. In heartbreaking situations, you love and care for an animal, and it is just not enough and they pass away. Both scenarios take a piece of your heart with them.

WHAT'S THE BEST PART ABOUT FOSTERING?

Our favorite thing about fostering is all the lives we are able to touch, both animal and human. We have had the pleasure of taking care of some very special animals, and then pairing them up with some great people.

Pictured: BARCS fosters Shawn and Madison Quinet hold Woody, Sage and Buzz. All kittens found wonderful homes at Pawject Runway (page 11).

SIGNATURE EVENTS IN 2016

Pictured this page: Baltimore Raven Ryan Jensen falls in love backstage (and adopts!) at the 2016 Pawject Runway fundraising event at Royal Farms Arena; the Bees for BARCS team runs the Ready, Set...SNIFF! 5K at the 12th Annual BARCStoberfest at Patterson Park.

Opposite page: BARCS Board Member Ritchie Brooks, Board Member Ron DeJuliis, Gabe Auteri, Board President Joe Dent, BARCS Executive Director Jennifer Brause and Board Member John Rallo get ready to tee-off at the 5th Annual Troopers & Tails Golf Tournament; Maryland Governor Larry Hogan poses for selfies at the 2016 Pawject Runway.



We had a lot of fun in 2016 raising money to save lives.

From a 5K and festival to a runway show, our fundraising team and volunteers raised significant funds to help Baltimore's homeless and most vulnerable animals. At the 12th Annual **BARCStoberfest** in Patterson Park, we ran, we wagged and we raised \$255,000 for the animals. The October morning of BARCStoberfest was chilly and perfect for our 5K runners. The festival concluded in sunshine while participants enjoyed the live music in our first-ever beer garden overlooking the city.

This year we introduced peer-to-peer fundraising to the event. Participants began online team fundraising nearly six months in advance of the big day, raising more than \$157,000 in peer-to-peer donations. Our top individual fundraiser this year was one of our own beloved BARCS volunteers, Chris Stickel, who raised more than \$8,000. Our top fundraising team was the "Bees for BARCS" group lead by the 8th graders at Calvert School. These awesome, young fundraisers brought in more than \$5,000 for Baltimore's homeless animals. Other highlights included the annual costume contests, bake sale, yoga with your dog, shopping and local food trucks. A big thank you to the 2016 presenting sponsors, Matt and Maria Wieters and our friends at Pet Valu, for your support of BARCStoberfest.

For the second consecutive year, **Pawject Runway** was held at Baltimore's Royal Farms Arena. Each year, this super-fun, celebrity-packed evening grows and grows, this year raising more than \$90,000 in tickets, monetary donations and in-kind donations for the animals at BARCS. The 2016 Pawject Runway was hosted by our friends—our



family—Show Your Soft Side. Their planning, connections and overall good taste are what make Pawject Runway a premier event in our city. Thank you to all those who joined us in 2016 for the "hippest fashion show on four paws."

Other notable events this year included the annual **Troopers & Tails** golf tournament, hosted by BARCS board member Ritchie Brooks and the FOP #69; **Canine, Feline, Drink Wine!**, our annual wine tasting held at Second Chance antique warehouse; and the combined fundraising efforts over the year of **PAAW (Professionals Advocating Animal Welfare)**, BARCS' new young professionals club.

And finally, thank you to all of the third-party volunteer planners, who organized and threw their own private events on behalf of BARCS. The combined effort throughout our generous community made 2016 both fun and lifesaving.

BARCSTOBERFEST: \$255,000

Our annual festival in Patterson Park. Includes a 5K, shopping market, beer garden, yoga with your dog and more fun!

PAWJECT RUNWAY: \$90,000

Hosted by our good friends from Show Your Soft Side, Pawject Runway is the hippest fashion show on four paws. Famous athletes, rockers and media personalities hit the runway with BARCS' adoptable animals...in tutus!

CANINE, FELINE, DRINK WINE!: \$45,000

More than 50 vendors, coordinated by Midway Liquors, serve wine samplings among the thrifty antiques of Baltimore's Second Chance warehouse.

TROOPERS & TAILS: \$50,000

BARCS Board Member Ritchie Brooks and his FOP #69 team host a great day of golfing, auctions and networking at Fairway Hills Golf Course in Columbia.

PAAW (PROFESSIONALS ADVOCATING ANIMAL WELFARE): \$27,000

New in 2016, this group of young professionals hit the ground running in planning happy hour networking events, a large-scale bar crawl in Baltimore's Federal Hill and a successful peer-to-peer fundraising team for BARCStoberfest.



2016 EVENT SPONSORS

THANK YOU TO OUR 2016 EVENT SPONSORS,
GENEROUSLY DONATING \$1,000 OR MORE

Advance Relocation Systems: *BARCStoberfest*;
Ahold Financial: *Troopers & Tails Golf Tournament*;
Avalon Hunt Valley: *BARCStoberfest*; Baltimore
City Sheriff's Office: *BARCStoberfest*; Baltimore
Ravens: *Pawject Runway*; Banfield Pet Hospital:
BARCStoberfest; Blue Pit BBQ: *BARCStoberfest*;
Canada Dry: *Troopers & Tails Golf Tournament*;
Kevin and Kathleen Carey: *Paws at the Point*;
Chesapeake Veterinary Surgical Specialists:
BARCStoberfest; Cyndi Kuhn: *BARCStoberfest*;
Dembo Jones: *BARCStoberfest*; Dental
Professional Associates: *Paws at the Point*;
dogma, life with your pet: *Pawject Runway*;
Doyle Printing: *Troopers & Tails Golf Tournament*;
DPI Specialty Foods: *Troopers & Tails Golf
Tournament*; Eight O'Clock Coffee Co.: *Troopers
& Tails Golf Tournament*; Emergent Biosolutions:
BARCStoberfest; Ethan Foxman: *Troopers &
Tails Golf Tournament*; Flesh Tattoo Company:
Pawject Runway; Gary & Robin Bozel Charitable
Foundation: *Pawject Runway*; Gary Bozel &
Associates: *Pawject Runway*; Handbags in the
City: *Pawject Runway*;

Harbour Sign & Graphics: *BARCStoberfest*;
Horseshoe Casino: *Pawject Runway*; Hotel Indigo
Baltimore: *Pawject Runway*; Industrial Roll, Co.:
Pawject Runway; Industrial Food Ingredients:
Pawject Runway; Jimmy's Famous Seafood –
Pawject Runway, Annual Crab Feast; John & Cherie
Cunningham: *Pawject Runway*; Law Office of
Peter T. Nicholl: *BARCStoberfest, Troopers & Tails
Golf Tournament*; Legal Technologies Solution:
Pawject Runway; Major League Baseball Players
Trust: *Pawject Runway*; Maryland Lottery and
Gaming Control Agency: *BARCStoberfest*; Matt &
Maria Wieters: *BARCStoberfest, Pawject Runway,
Troopers & Tails Golf Tournament*; Media Star
Promotions: *Pawject Runway*; Merck Animal
Health: *BARCStoberfest*; Mount Carmel Animal
Hospital: *BARCStoberfest*; New Albertson's
Inc.: *Troopers & Tails Golf Tournament*; PayPal:
BARCStoberfest; Pet+ER: *BARCStoberfest, Pawject
Runway*; Pet Valu Inc.: *BARCStoberfest, Pawject
Runway, Troopers & Tails Golf Tournament, Canine,
Feline, Drink Wine!*; PNC Bank: *BARCStoberfest*;
Prestige Home Solutions: *BARCStoberfest*;

Pritchard Sports & Entertainment Group: *Pawject
Runway*; RBC Capital Markets: *Pawject Runway*;
Reliable Churchill/Breakthru Beverage: *Pawject
Runway, Canine, Feline, Drink Wine!*; Royal Farms
Arena: *Pawject Runway*; Show Your Soft Side:
Pawject Runway; Spektor Family Foundation:
BARCStoberfest; Springtime Supplements:
BARCStoberfest; Subaru of America:
BARCStoberfest; Teamsters Joint Council No.
55 -*Troopers & Tails Golf Tournament*; The Buddy
Foundation of Maryland: *Baltimore City Rooftop
Days*; The Dane Spealman State Farm Agency:
BARCStoberfest; The Outer Look, Inc: *Pawject
Runway*; Tito's Vodka: *Pawject Runway*; Tyler
Geiman: *Troopers & Tails Golf Tournament*; UFCW
Local 400: *Troopers & Tails Golf Tournament*;
Ullico Investment Advisors: *Troopers & Tails
Golf Tournament*; University of MD Medical
Center: *Pawject Runway*; Victoria & Carmen
Deyes: *Pawject Runway*; Walmart Foundation:
BARCStoberfest.



LADY'S STORY

SHELTER PIT BULL BECOMES SNUGGLY SUPERHERO AT CANCER TREATMENT CENTER

PEOPLE MAGAZINE, DECEMBER 2016:

Mandy Weikert wasn't ready to fall in love with another older dog. She told herself that on the March afternoon she drove from her home near Gettysburg, Pennsylvania, to the heart of Baltimore. She told herself that as she sat outside the squat, gray headquarters of Baltimore Animal Rescue and Care Shelter (BARCS), in the shadow of M&T Bank Stadium, home of the Baltimore Ravens. And as she told herself that, the door leading out of the shelter opened and a smiling brown-and-white pit bull was lead onto the play area of BARCS.

"I was just afraid. It was hard to go there, because it reminded me of my last dog, and I was convinced I would never have that connection again," said Weikert. (Mandy adopted a hospice dog named Morgan in 2015 who had since passed.) "When she came out she was just goofy, she was running around and falling off things and just perfect. She made me laugh. And I just thought 'She is always going to make me laugh.'"

Little did she, or anyone, know, Lady would also make dozens of other people—most with seemingly little reason for joy—laugh. Still, Laura Griffiths, volunteer manager for BARCS, knew Lady

was special. That's why it broke her heart when visitors to BARCS passed by the cage holding Lady, opting to adopt one of the many other available dogs.

"I knew when I met Lady that she would be a great match for Mandy and [her fiancé Chris Kimple]," said Griffiths, who met Weikert when she arranged the adoption of Weikert's first dog. "And it was love at first sight."

As soon as Griffiths introduced Lady to her new family, it was clear there was a love connection. Lady jumped and rolled over for belly rubs and Weikert just laughed and laughed. Due to the volume of animals at BARCS—there are more than 11,000 animals

"She makes people forget why they are there. When they are with Lady, they are not cancer patients anymore. They are just people who are happy."

brought into the shelter each year—Griffiths can't always reach out to people she think would be excellent adoptees. But something in Lady compelled her to call Weikert.

"It was one of those magical adoptions you wish every dog had," the coordinator said. "When she took Lady, there was a procession of volunteers and staff saying goodbye to Lady." Of course, when Weikert and Kimple welcomed Lady into their home they had no



idea how the four-year-old pit bull would react.

"I brought her home and she walked right in the house like she owned the place," said Mandy. "I kept waiting for the ball to drop. 'Why is she not afraid, not anxious ripping up this place? Why is she so comfortable?'"

As surprising as that was, the real revelation came when Lady accompanied Weikert to work as a nurse at FHL Blood and Cancer Specialists in Mechanicsburg, Pennsylvania. Lady so

closely resembles Weikert's previous dog (Morgan, mentioned earlier), that patients assumed it was the same comfort canine, and Lady was happy to step into the role.

"Before I'm even ready, she is out sitting by the car. She brings them the same things she brings me," said Weikert. **"She makes people laugh and makes people smile and makes people forget why they are there. When they are with Lady, they are not cancer patients anymore. They are just people who are happy."**

Lady, who is now a regular at Weikert's job, doesn't force herself on people receiving treatment. She seemingly intuitively senses a patient's need for comfort and curls up next to them or happily wags and grins at them. And, of course, accepts pats and belly rubs.

--Nancy Dunham, *People Magazine*



Pictured: (Opposite page) Lady gives a big kiss to the worried son of a patient at FHL Blood and Cancer Specialists in Mechanicsburg, PA; (this page) Lady's "Adopt Me" photo at BARCS; Adopters Mandy Weikert and Chris Kimple pose with Lady in their backyard in Pennsylvania; Lady shares a chair with a patient at the treatment center.



FUNDRAISER SPOTLIGHT: *Michelle Green*

She's a foster, an event volunteer and a top fundraiser year after year.

Is she Superwoman? To Baltimore's most vulnerable animals, she most certainly is. Michelle Green has been saving lives by running our Franky Fund online Facebook auctions for more than four years. These bi-annual auctions have raised more than \$100,000 to date, covering the medical expenses for hundreds of emergency medical cases at BARCS each year.

When Michelle first began these auctions, our Franky Fund (a restricted donation fund for emergency and specialized medical cases) was still in its infancy

in terms of funding. She was inspired after the heartbreaking loss of Sam, a special foster cat she had welcomed into her home. Sam was a victim of terrible burns and succumbed to his injuries. Back in 2013, BARCS was saving as many emergency cases as we could afford, but there was still much progress to be made. Michelle and her family knew that if they could raise more money for the Franky Fund, more severe medical cases like Sam could be saved. She got the idea for a Facebook auction from a friend running one for another local cause.

"It was January 2013 and I asked for everyone to give me Christmas gifts they didn't want," Michelle recounts. "The auction lasted a week and I made \$4,300—my goal was \$1,500." And she was hooked ever since. Michelle's auctions are now held each summer,

focusing on sporting events and experiences, and around the holidays, with a focus on giftable items. Along with the 60 or more foster animals the Green family cares for annually, Michelle houses all the auction items in her home. So, what keeps her motivated? Michelle says that she thinks of Sam with fond memories for each and every auction she puts on.

We'd like to thank Michelle and her daughters, Jayden and Devyn, for all they do to save lives here in the Baltimore community. They are true champions for BARCS and the animals we serve.

Pictured: Michelle Green (right) holding family cat and BARCS alum Cami, along with her daughters Devyn (left) holding family cat and BARCS alum Binx, and Jayden (center) posing with foster kittens Daisy and Luke.

NEW IN 2016:

TRAINING & BEHAVIOR RESOURCES

Getting shelter pets ready for their new homes, as well as providing free training and advice for BARCS adopters.

In June 2016, BARCS introduced our new Training and Behavior Resource Program and welcomed certified trainer Matthew Fazzino, CPT to our organization. This program serves both the homeless pets in our shelter, as well as provides training support post-adoption to our alumni dogs and their families.

Many of the animals BARCS cares for are abandoned or given up by owners who can no longer care for them, and too many animals come to us as victims of abuse, neglect or hit-and-run accidents. This means that many pets entering our shelter come from already stressful environments. All of these factors, compounded with the shelter environment, can lead to the development of both physiological problems and a breakdown in behavior; which can result in longer stays at our shelter.

BARCS' Training and Behavior Resource Program is working to change this. Despite our shelter's structural limitations, our Staff Trainer Matthew Fazzino and Enrichment Coordinator Brian George are finding ways to make a pet's stay at BARCS more enjoyable. Through off-site hiking programs, multi-dog playgroups and personalized training plans for each dog in our shelter, Matt and Brian are not only making the stay here at the shelter more active and enjoyable for our dogs, they are getting them ready for their new homes.

One such way is through daily playgroup. "Playgroup in our play yard is one of the best times of the day," says Enrichment Coordinator Brian. "It



Pictured Above: BARCS Enrichment Coordinator Brian George gets a kiss out in our doggy play yard. Below: BARCS staff celebrates our 2016 lifesaving grant from the Petco Foundation.



THANK YOU, PETCO FOUNDATION

We'd like to recognize the Petco Foundation for their on-going financial support of BARCS' mission and programs. In 2016, the Petco Foundation awarded BARCS a Lifesaving Grant of \$350,000. This grant supports three of BARCS' programs: the Training and Behavior Resource Program (above), the Community Cats Program (page 17) and the on-going efforts of our Offsite Adoptions Program, a program that finds alternative setting and events to find adopters for homeless animals. Throughout this report, you will find stories and data that support the importance of this grant. Thank you, Petco Foundation, for all you do for BARCS and the Baltimore Community at large.

provides exercise, mental stimulation and helps the dogs learn to socialize properly with each other—all things that make them more desirable to potential adopters.”

As our resident staff trainer, Matt spends his day working on personalized training plans for dogs in our shelter and teaching alumni training classes. At this time, BARCS’ training program is offered only to our adopters, but is a lifetime benefit to our alumni dogs and their families.

“I love when adopters contact me to use our training services,” says Matt. “It means I get to continue the training skills and manners we worked on at the shelter and apply it to home behaviors.”

The potential for 4,000 dog adopters (annually) to contact our training department for assistance is a possibility—and to most sounds overwhelming—but Matt enjoys the

volume, “I count each email, each consultation, each private training class as one more dog that gets to keep his home, and doesn’t come back to the shelter because of unfavorable behaviors.”

INITIATIVES OF THE PROGRAM:

In-Shelter Training: Our training department works in-shelter with our homeless pets to get them ready for adoption.

Volunteer Classes: The Training and Behavior Resource team train advanced level volunteer classes for cat and dog enrichment.

Enrichment: Shelter animals get exercise and mental stimulation through playgroups, “pack walk,” work-to-eat toys and interactive toys.

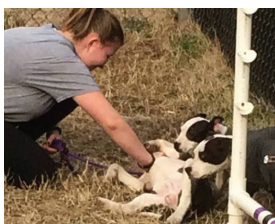
Private Training Lessons: Adoptive families schedule a one-on-one lesson with our training department to work on specific or more extreme behavior concerns. Families leave with homework and often return for additional classes until the problem is corrected or manageable.

BARCS University: BARCS University is a group class where a certified BARCS trainer teaches pet owners basic obedience commands. Lessons include training dogs to come when called, sit, go to bed or “place” and behave on a leash.

The funding for this program was made possible by a generous donation from the Petco Foundation (page 15).

VOLUNTEER SPOTLIGHTS

The following individuals volunteered a combined 1,477 hours in 2016. Their time, skills and love for the animals is invaluable to our organization.



TAYLOR FALONEY: 540 HOURS

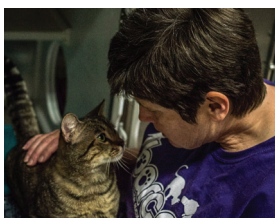
Dog walking & play groups, off-site adoption events

“My favorite part of volunteering at BARCS is being able to help the animals most in need. When I spend time with the dogs, I feel that I am showing and teaching them ‘love,’ at a time a time when they need it the most.”

JUSTIN ULSCH: 514 HOURS (PICTURED WITH CATHRINE THE KITTEN)

Front office, adoption classes, matchmaking, dog walking & play groups

“My favorite part about volunteering at BARCS is the short but meaningful relationships I build with the animals.”



LYNN ACHESON: 423 HOURS

Cat socializing: working with cats with advanced behavioral challenges

“I volunteer as a way of giving thanks to my own furry family members that gave (and give) me so much of their love and attention. They got a second chance and so the animals at BARCS deserve one too!”





PROGRAM TOTALS FROM 2016:
804 female cats spayed, 775 male cats neutered

PROGRAM UPDATE: **COMMUNITY CATS**

Since 2012, the Community Cats Program has saved thousands of lives. The Community Cat Program is the humane, effective way to reduce the number of cats living on our streets through the process of TNR (trap, neuter and return). The program allows community cats* to remain healthy, outdoor cats, which means there are more cages open for indoor cats who need medical care and homes and less euthanasia due to over-population in shelters. The Community Cats Program also helps to provide caretakers with support and supplies, and provides education about the issue as well as deterrents to citizens who do not wish to have cats on their property. The program benefits the community by decreasing the number of cats, arranging vaccinations and medical care, providing rodent control, and decreasing the euthanasia of unowned cats.

Previously operated in partnership with our shelter by the Best Friends Animal Society, BARCS took over the Community Cat Program July 1, 2016. (Half-year record keeping for Shelter Animals Count outcomes reflected on page 3.) This program is generously funded by our friends at the Petco Foundation and the Maryland Department of Agriculture.

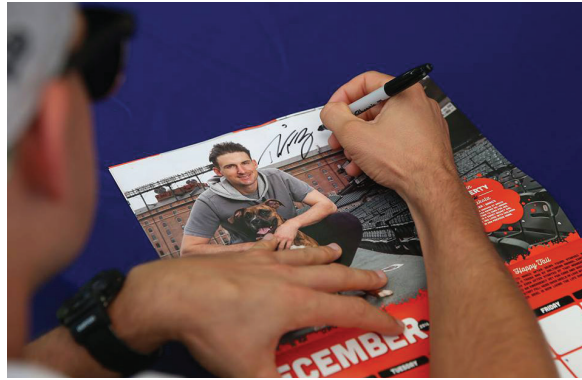
*Community Cats are the unowned stray or feral cats who live outdoors in our neighborhoods.

PROGRAM TREND:	2012	2016	CHANGE
CAT INTAKE - ADULT	6,977	6,311	-9.55%
CAT INTAKE - UNDER 6 MO.	2,978	1,380	-53.66%
EUTHANASIA	2,140	635	-70.33%

It's working.

*In the Program Trend chart above, we highlight the decrease in both stray cat populations and the euthanasia of community cats. Since the inception of the Community Cats Program, BARCS has seen a decline in unwanted litters of kittens (-53.77%). Many of the kittens that come through our doors during the summer are underage and too young for adoption. They often require round-the-clock care and additional medical attention. These circumstances stretch our resources thin. **Most of these litters are stray and come from unaltered community cats, which is why the Community Cats Program was created.** Trapping and altering cats in Baltimore City over the past three years has resulted in a downward trend in unwanted stray litters entering our shelter. This decrease allows BARCS to use our resources to focus on finding homes for our adoptable (indoor) adult cats, resulting in a tremendous decrease in overall euthanasia (-70.33%).*

Community PARTNERS



Pictured: The Wieters family poses with their rescue pets; Baltimore Oriole Ryan Flaherty autographs a photo of himself holding BARCS dog Dakota, which appears in the 2017 Orioles Pet Calendar.

IN-KIND COMMUNITY PARTNERS

The following businesses and individuals have supported BARCS mission through major in-kind contributions in 2016

- Advance Relocation Systems
- Baltimore City Sheriff's Office
- The Baltimore Sun
- Nancy Bautro
- Diana Bevensen
- Canada Dry
- Cavanaugh Press
- Corner Bakery Cafe
- Eight O'Clock Coffee Co
- Doyle Printing
- GreaterGood.org
- Harbour Sign & Graphics
- Harvey Agency
- Hill's Science Diet
- Hotel Indigo Baltimore
- Heather Huges
- Dennis Krysiak
- Keli Eden Lenivy
- Lord Baltimore Uniform
- Maryland Dog Magazine
- Media Star Promotions
- Mission Media
- Morabito Consultants
- PetSmart Charities
- Pet Valu
- Royal Farms Arena
- Show Your Soft Side
- Springtime Supplements
- Ara Storlie
- T. Rowe Price
- VCA Columbia Animal Hospital at Centre Park
- Matthew & Maria Wieters

THE BALTIMORE ORIOLES

The Baltimore Orioles have helped to raise more than \$260,000 for BARCS over the last six years through sales of the annual Orioles Pet Calendar. In 2016, \$70,000 was raised through sales online, in our shelter and at the ballpark. We would like to thank Maria and Matthew Wieters for chairing and organizing the calendar for five consecutive years. To accompany the calendar's launch on August 10, Orioles players Ryan Flaherty, Kevin Gausman, J.J. Hardy, Hyun Soo Kim and Chris Tillman generously donated their time and signatures for a signing event on the BARCS campus. Hundreds of Orioles fans lined the BARCS campus with calendars in hand for a chance to meet their favorite players. This year's calendar was so popular, it sold out early and more calendars had to be ordered to meet the demands of the holiday season! Community partnerships with organizations like the Baltimore Orioles are lifesaving.

2016 FRANKY FUND PARTNERS

Named after Franky, a special puppy who was the first recipient of care through this fund, the Franky Fund provides outside emergency and specialized medical care to homeless animals in need. Animals requiring critical assessment and immediate lifesaving treatment in 2016 were sent to the following partnering veterinary hospitals to evaluate and treat them at a lower cost to BARCS.

- | | |
|--|---|
| Academy Animal Hospital | Hillendale Animal Hospital |
| Ally Veterinary Imaging | IntraPet Imaging |
| Ambulatory Veterinary Surgery | Johns Hopkins Medicine/Pathology Department |
| Anne Arundel Veterinary Hospital | Little Angels Pet Clinic |
| Atlantic Veterinary Internal Medicine and Oncology | Main Street Veterinary Hospital |
| Belvedere Veterinary Center | Maryland Veterinary Surgical Services |
| Boston Street Animal Hospital | Mount Carmel Animal Hospital |
| Chesapeake Veterinary Cardiology Associates | Pet+ER Towson/Columbia |
| Eastern Animal Hospital | Pikesville Animal Hospital |
| Emergency Veterinary Clinic | Swan Harbor Animal Hospital |
| Erdman Animal Hospital | Veterinary Neurology of the Chesapeake |
| Essex Middle River Veterinary Center | Veterinary Ophthalmology Clinic |
| Everhart Veterinary Hospital | VetVision |
| Frederick Road Veterinary Hospital | |



PICTURED: BARCS BFF WAGGIN' (MOBILE ADOPTION VAN) CAPTAIN MIKE DAVIS AND SMUDGE

When Smudge came to BARCS as a stray, she did not know how to interact appropriately with people. When in her shelter cage, she would bite and swat—despite being just a kitten. Smudge was sent to a foster home, where she spent time learning manners and how to live in a home. She was adopted in May 2016 at our mega adoption event at the Maryland State Fairgrounds.

LEADERS



PACK

MIRACLE MAKERS | \$15,000 & above

Anonymous
American Society for the Prevent of Cruelty to Animals
Baltimore City Employee United Way Campaign
The Baltimore Orioles
Brown's Toyota of Glen Burnie
Chesapeake Bay Area Combined Federal Campaign
Maryland Charity Campaign
Maryland Department of Agriculture
Middendorf Foundation
The Nancy Sheretz Family Foundation
Petco Foundation
PetSmart Charities
Royal Farms Arena
The Snyder Foundation for Animals
Matthew and Maria Wieters

INTRODUCING BARCS' NEW MAJOR GIVING CLUB:

A special welcome to the inaugural class of BARCS' new major donors circle, the Leaders of the Pack. This special group is for people who understand that they aren't just providing support—they are saving lives. BARCS' Leaders of the Pack have made generous contributions of \$1,000 or more in calendar year 2016 to help us continue our work finding homes for Baltimore's homeless pets.

Through their donations, Leaders of the Pack members provide the critical resources necessary to support and expand BARCS' programs, allowing us to save more lives each year. These critical funds have an extraordinary impact on our work.

LEADERS | \$10,000 - \$14,999

Best Friends Animal Society
Harvey Agency
Estate of Michael K. Lilly
Kelly and Joshua Nelson
Pet Valu
Janice Silvers and Paul Bekman

CHAMPIONS | \$7,500 - \$9,999

Lara and Adam Aulestia
Juanita Berns Memorial Foundation
The Trexler Foundation: Jeff Abarbanel,
Trustee; David Goldner, Trustee

HEROES | \$5,000 - \$7,499

Susan and Mark Adams
Elsie Procter Van Buren Foundation
Sherry Harvey, in Memory of Vinton Harvey
Jerry's Toyota
Brian Lund
Sandra and Frank Morabito
Maddie's Fund
The Mia and Lucy Fund

GUARDIANS | \$2,500 - \$4,999

Anonymous
Lindsey Baugher
Blue Pit BBQ
Frank Boston, III
Jennifer and William Burgy
Jennifer Carle
Caitlin and Ryan Carpenter
Estate of Constance Virginia Doberenz
Davco Restaurants
Kelly Dunnigan-Hupfeld
Charlene Fletcher
Pegasus Foundation
Benita Furman
Caroline Griffin and Henry E. Dugan, Jr.
Julie Hendon
John J. Leidy Foundation
Sandra McLelland
Nancy Glazer Dickman Family Foundation
Robb and Elizabeth Tyler Foundation
Mr. and Mrs. George Van Dyke
Jan Wieczynski
Richard Wyckoff

FRIENDS | \$1,000 - \$2,499

Anonymous
Jill Baker and John Horenkamp
Besson Cooper Fund
Beatty Development Group
Lauren Bennett
Bridget Bigham
Elizabeth and John Booker
Glenda Brooks
Monica Brown
Brenda Butler
Kathleen and Kevin Carey
Associated Italian-American Charities
Roland Park Civic League
Ann Clapp
Barry Daly
Erin C. Danaher
Julie Davidson and Barry Halpern
Deutsche Bank Americas Foundation
Gale Diaz
Susan and John Didonato
Joleen Dinolt
Sharon and W. Gary Dorsch
Janna Durante
The Eliasberg Family Foundation
Eugenia and Clifford Eby
Joseph England
The Howard C. Muller and Marguerite E.
Muller Charitable Foundation
Pennyghael Foundation
Karen Glass-Haddon
JoAnn Goldberger
Mary and Richard Gorman
Nancy and Brian Hall
Martha Hylton
Carol Hyman
MAP Enterprises
William Jews
Regina Kakadelis
Dr. Gabor D. Kelen
Aubrey Knight
Liam Knott

Sharon Knox
Jean Kopp
Dana Krohn
Ann and Theo Kuczarski
Ramona Kunkel
Kenneth Lippman
International Office Machines
Marquis Foundation
Mary Malone
Dr. Bobbie Mammato and Barry Scholl
Rand Mason
Erin McDonnell
Claire Mary McDonough
John McKee
Shelley McVicker
Elizabeth McWhorter
James Million
Gloria and Sanford Mirman
Yarrow Morgan
Susan Nestler
Carol Nieto
Denise Bateman and Mike Nugent
Dr. Lori Paserchia, MD
James L Patton
Lauren Piel
Stand Up for Pits Foundation
Cindy and David Prosser
Laura Lynn and Phil Renner
Rachel and Stephen Rigg
Linda Robinson
Angel and John Rallo
Matthew Salomon
Tracy and Nigel Samaroo
Georgiana Sampson
Barry Schapiro
Linda Schneider
Eileen and Stanley Schultz
Kristie and Joe Shields
Charles Siegman
Janine and Aaron Slagle
Alice Sternberg

Kim Strickland and John Lawson
Carolyn and Timothy Taylor
Jennifer Taylor
Lee Ann Thomas
Julie Thorne
Susan Tonascia
Margaret and Mark Tribett
Maria Wawer
Barbara D. Weldon
David Welzel
Beth Workman
Anne Yastremski
Shirley and Tim Yoon
Gerald E. Zelinski
Patricia Zweibel

PICTURED: BARCS SURGERY TECHNICIAN JANINE MOSES AND SIENNA

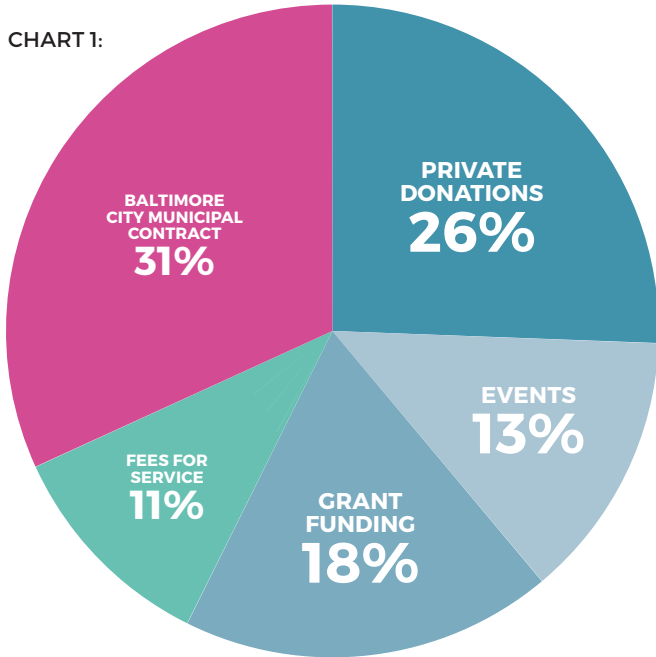
One-year-old Sienna was brought to BARCS as a stray through our partnership with Baltimore City Animal Control. When she first arrived, Sienna was scared and fearful of strangers. For a month she worked each day with our staff trainers and gained confidence. Sienna was adopted during our Gift of Life adoption promotion that aims to send pets to their forever homes during the holiday season.



FINANCIAL REPORT

Fiscal Year 2016 : July 1, 2015 - June 30, 2016

CHART 1:



Responsible Spending

There have been many changes to BARCS over the past decade, from new programs and projects, to staff hired and a large increase in adoptions and other positive outcomes—we are always transforming and expanding to save lives. But, we are proud of one thing that has always remained the same: our financial responsibility, to both the animals and our donors.

In the chart 1 (left) you will see just how reliant our organization is on private donations, event attendance and grant funding (restricted private donations, often program specific) from our community. In fiscal year 2016, BARCS' fundraising expense percentage (chart 2, bottom left) was an impressively low 5.8%, meaning that for every \$1 you give, more than \$0.94 is allocated directly to helping animals in need.

REVENUE

- Private Donations: \$1,060,058
- Grant Funding: \$762,906* (see below)
- Special Events: \$550,228
- Municipal Contracts: \$1,316,910
- Fees for Service: \$448,975
 - Pet Adoption: \$119,016
 - Baltimore City Pet Licenses: \$137,698
 - Public Clinic: \$28,285
 - Other: \$163,976

TOTAL REVENUE: \$4,139,077*

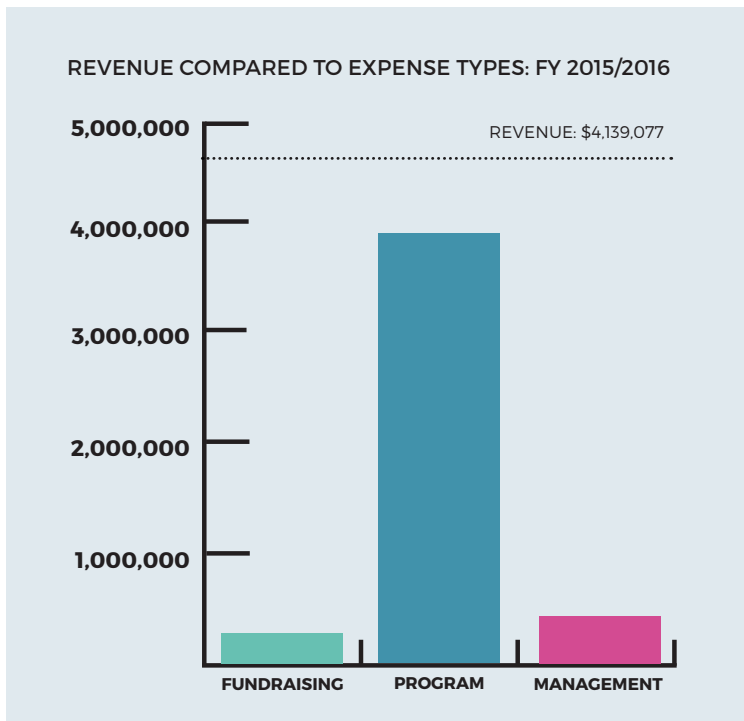
Additional In-Kind Revenue: \$626,412

EXPENSES

- Staff Salaries and Benefits: \$2,094,792
- Animal Care, Food and Supplies: \$291,678
- Animal Medical Expenses: \$345,209
- Fundraising: \$209,816 (**5.8%, see above)
- Restricted Expenses: \$538,361
- Administrative: \$151,611

TOTAL EXPENSES: \$3,631,467

CHART 2:



*Significant lifesaving grants were awarded to BARCS at the end of Fiscal Year 2016. While this funding has been recorded in the FY 2016 budget (due to deposit date), it is allocated to support shelter programs in FY 2017.



The Future IS BRIGHT

The incredible accomplishments listed in our 2016 Annual Report could not have been achieved without your support. Our program and services are working to combat pet overpopulation, but we know that there is still much more work to be done.

As we look ahead to 2017, our goals are to continue to raise awareness and community support in order to expand our life-saving programs, build a new larger shelter to comfortably house the large volume of animals we receive and enable us to expand our programs and services, and create a more humane city for all of our animals. Together we can save even more lives in the coming year.

Your donations create a brighter future for the thousands of lost, unwanted and abandoned pets who enter our care each year through no fault of their own. Please make a gift to care for the thousands of animals that will come to BARCS in 2017 by visiting our website at BaltimoreAnimalShelter.org/donate or by mailing a check to our shelter (address on back cover).

Thank you for always being by our side. We can't wait for you to share with us in the successes to come in 2017.

Sincerely,

Joe Dent

President of BARCS Board of Directors & Vice President of Pet Valu US

Pictured: BARCS Customer Service Representative Linda Siegman holds baby Ivan, an underage kitten that came into our shelter without a mom or other siblings. He was cared for in a foster home until he was old enough to be adopted. He found his forever home in November 2016.

2016 BOARD OF DIRECTORS

Joe Dent, Chair 2016 - Present

Dr. Brent Whitaker, MS, DVM, President 2013 - 2016

Kelly Nelson, Treasurer 2016 - Present

Caitlin Carpenter, Secretary 2016 - Present

Frank Boston, III

Jennifer Brause

Ritchie Brooks

Ron DeJuliis

Dr. Paul Fox, DVM

Kathy Harvey

John Rallo

Frank Remesch

Linda S. Robinson

Leana Wen

Maria Wieters

We are proud to have 100% giving participation on the BARCS Board of Directors.

2016 LEADERSHIP TEAM

Jennifer Brause, Founder and Executive Director

Lisa Morabito, Director of Operations

Dr. Bobbie Mammato, DVM, Director of Veterinary Services

Debra Rahl, Director of Special Projects

JoAnn Goldberger, Director of Development

Bailey Deacon, Director of Communications

Melanie Snyder, Programs Manager

Josh Chance, Animal Care Manager

Laura Griffiths, Volunteer Manager

Heidi Kreitzburg, Front Office Manager

Mark Westphal, Veterinary Services Manager

ON THE COVER: *Twelve-year-old Jojo was found wandering the streets of Baltimore on a frigid winter evening. When Jojo arrived at BARCS, he was examined by our veterinary team, who discovered he had a large, concerning mass. Our shelter surgery team was able to completely remove the mass and send it out for testing.*

While we waited for the results, Jojo recovered at our shelter, getting lots of extra TLC from our volunteers. Everyone who met Jojo instantly fell in love with his big, nearly toothless smile—an indication of his harsh former life. While many animals that come to our shelter are nervous, scared and confused, Jojo almost seemed grateful to find refuge in our care—happy to be surrounded by so much love.

After a few weeks, Jojo's lab results were returned. The removal of his mass was successful and Jojo was cancer free! We posted his story on Facebook, and it quickly went viral. The post caught the eye the Grap family, whose daughter Lizzy is a longtime BARCS volunteer. They adopted Jojo and report that he is very loved and an amazing addition to their furry (and scaly!) family.



For information on adoption, volunteering and donations, along with a complete listing of our public programs and services, please visit www.BaltimoreAnimalShelter.org

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